WEC NEW DASHBOARD

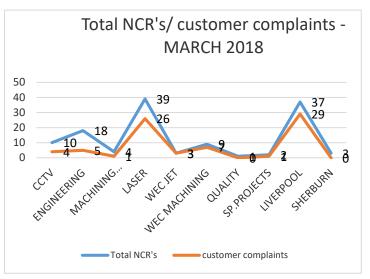
October 2018

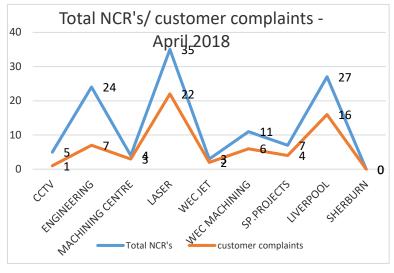
SHEQ Scorecard

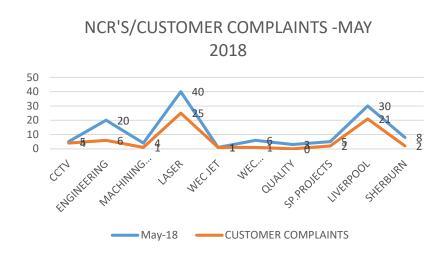
September 2018

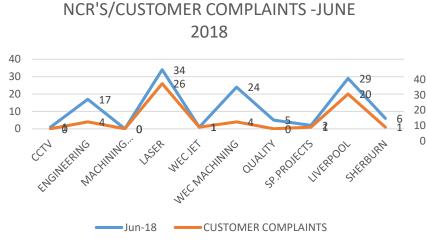
	September 2018							
Subject	Targets	Actions	Stat us	Trer				
Audits, Events, Assessments Problems (NCR's) Actions	Audits Overdue <0% Audits performed: Special Projects, Training Academy; Open Actions Overdue <20 days based on closure average; Outstanding actions for: Sherburn actions Schedule updated for Quality meetings per Department	Discuss with all departments QA's in the weekly Quality meeting to review all issues and close the complete one s. Average closure of 20 days.	in progress					
Concessions	Expired without resolution none Extended without Action Plan None Regular Reviews None		in progress					
New/ amended/ deleted documents on Document Control Database	Revised system documents: Awaiting signature > - none Pending: NONE Control of fatigue policy revised with limits on working hours for Rail- signed All Policies to be revised in September- postponed for October – Fire Policy updated, H&S policy updated All Rail procedures have been updated to rev.6 Prepare the Management Review- by 31/10/2018		in progress					
Calibration	Overdue : Engineering- 1 torque wrench	Review with each department	In progress	7				
Training & Competence	Competences & Assessments - outstanding: Engineering-9 (new employees); Laser-22; Machining Centre-2; WEC Machining-15; Sp.Projects-7; CCTV-7; Training Academy- 12; WEC JET-1	More new people and no assessments of competences/ address with head of departments – in top managers meeting	No progress	7				
Customer Satisfaction (Complaints, Surveys, etc.)	Satisfaction Surveys Complaint actions overdue = 0							
Facilities Management	PPM Maintenance Overdue Tasks = none Unplanned tasks None	To the schedule						
Org chart	Organisation Chart Last update <6 month ago / no changes required							
Supplier Quality	Top 5 suppliers (including remote sites) -issues with Laser missing parts – stopping the line Performance at 99.9%	Address by Purchasing with suppliers/ Quality meetings wit Laser Riverside on missing parts						
Railway Safety Issue Resolution (Inc. Operational Safety)	Railway Safety Issues None		2					
	Near misses YTD 36							

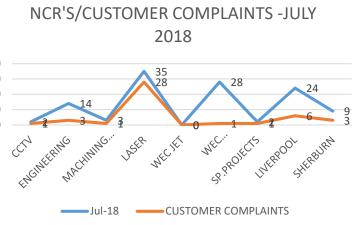
NCR's/ customer complaints

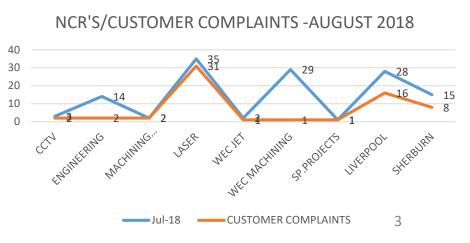








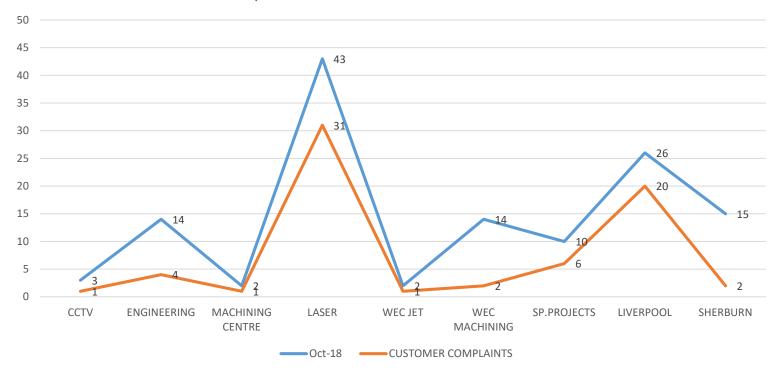




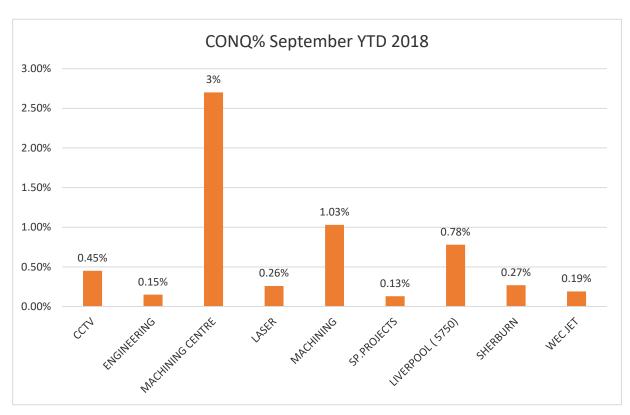
NCR/customer complaints(2)

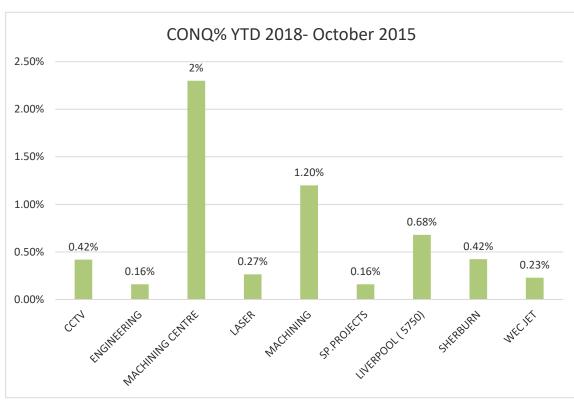
DEPARTMENT	Oct-18	CUSTOME	R COMPLAINTS
CCTV	3	1	60%
ENGINEERING	14	4	12%
MACHINING CENTRE	2	1	100%
LASER	43	31	68%
WEC JET	2	1	100%
WEC MACHINING	14	2	8%
SP.PROJECTS	10	6	0%
LIVERPOOL	26	20	75%
SHERBURN	15	2	27%

NCR'S/CUSTOMER COMPLAINTS -OCTOBER 2018



COST OF NON-QUALITY-YTD



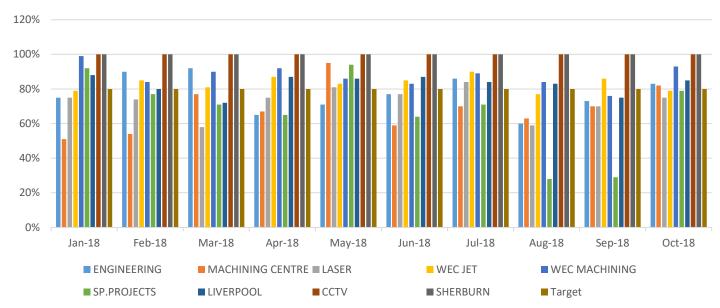


To a target of <1%

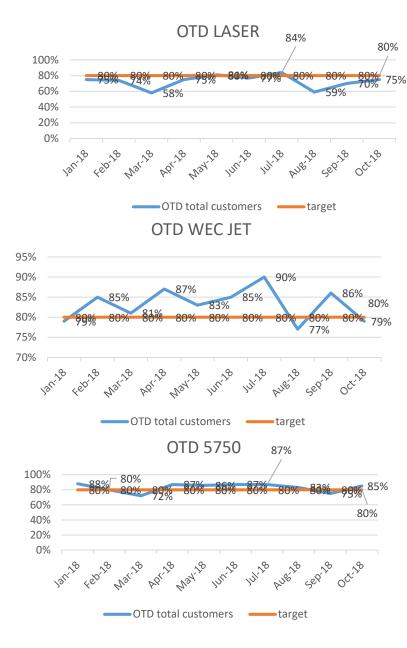
OTD

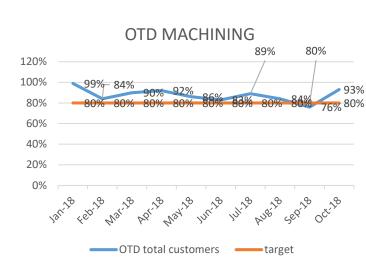
OTD 2										
	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18
ENGINEERING	75%	90%	92%	65%	71%	77%	86%	60%	73%	83%
MACHINING CENTRE	51%	54%	77%	67%	95%	59%	70%	63%	70%	82%
LASER	75%	74%	58%	75%	81%	77%	84%	59%	70%	75%
WEC JET	79%	85%	81%	87%	83%	85%	90%	77%	86%	79%
WEC MACHINING	99%	84%	90%	92%	86%	83%	89%	84%	76%	93%
SP.PROJECTS	92%	77%	71%	65%	94%	64%	71%	28%	29%	79%
LIVERPOOL	88%	80%	72%	87%	86%	87%	84%	83%	75%	85%
CCTV	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
SHERBURN	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Target	80%	80%	80%	80%	80%	80%	80%	80%	80%	80%

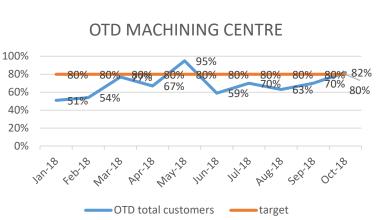


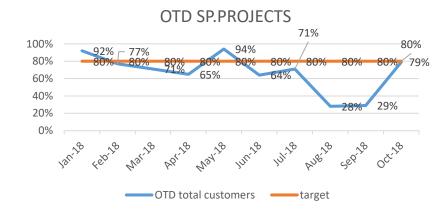


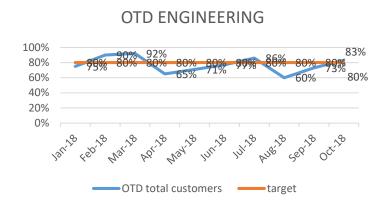
OTD PER DEPARTMENT



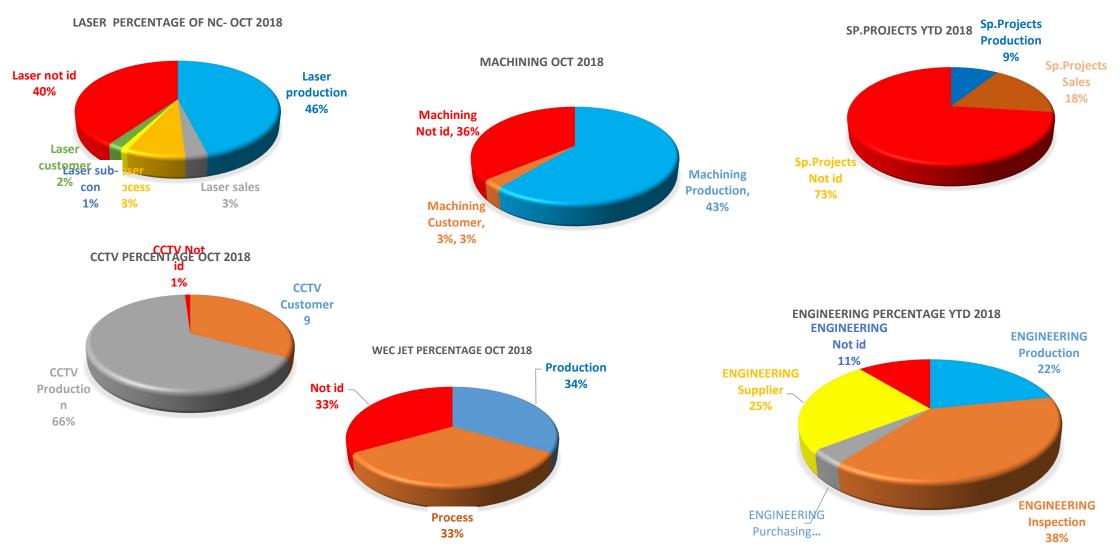






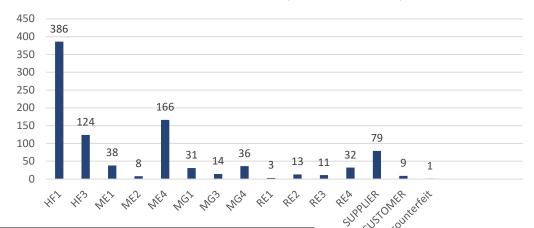


NCR's per process for Divisions



ROOT CAUSES YTD (October 2018)

Root causes



	Resources		Management			Methods			Human Factors			
Code	Title	Definition	Code Title Definition		Definition	Code	Code Title Definition		Code	Title	Definition	
RE1	Inadequate people capability.	Appropriate education, training or experience was not adequately determined, or competent people were not available.		Lack of training provision.	Identified training and competency requirements were not adequately deployed and/or sustained to meet the ongoing needs of the organization.	ME1	Lack of operational planning and control.	The organization did not adequately deploy planning and control activities to ensure that operational tasks were conducted in accordance with requirements.	HF1	Lack of attention or concentration.	A state of being unfocused or uninterested in the task.	
RE2	infrastructure.	Operating infrastructure such as utilities, information technology, buildings, transportation was not adequate to support operational requirements.	MG2	Unclear roles and responsibilities.	Authorities, responsibilities or duties lacked clarity or were not fully understood. As a result operational tasks and related authorities/approvals were improperly assigned.	ME2	Inadequate documented information.	Documented information did not clearly describe the applicable requirements for the process, product or service.	HF2	Pressure and stress.	A state of being overloaded or pressurised by urgent and changing or conflicting demands. A lack of time or resource to perform the task.	
RE3	Inadequate operating environment.	Operating environment elements such as temperature, humidity, lighting, noise and cleanliness were not adequate to support operational requirements.	MG3	Inadequate organizational governance.	The organization did not determine or implement sufficient arrangements to ensure continued application effectiveness of the QMS and its processes.	ME3	Inadequate control of documented information.	Documented information was not adequately maintained, retained or made available to demonstrate effective control.	HF3	Distraction.	A state caused by being disturbed or side-tracked by other people or by any other disruption in the workplace.	
RE4	Inadequate provision of equipment.	Equipment was not capable of meeting and sustaining operational requirements, or was not adequately controlled or available.	MG4	Inadequate communication.	Key information was not adequately communicated within the organization within a timeframe that makes the information relevant and allows for feedback as required.	ME4	Inadequate verification or validation of process, product or service.	Verification/validation activities were not conducted in accordance with the stated requirements.	HF4	Fatigue.	A state caused by being physically and / or mentally tired as a result of workplace ergonomics, workload, working hours, personal situations etc.	

TOP SCORE

Oct-18							
					% CUSTOMER	LEVER	TOTAL SCORE MARCH
DEPARTMENT	CONQ	DEPARTMENT	OTD	DEPARTMENT	COMPLAINTS	SCORING	2018- TOP
SP.PROJECTS	0.13%	CCTV	100%	SHERBURN	13%	9	SHERBURN=22
ENGINEERING	0.15%	SHERBURN	100%	WEC MACHINING	14%	8	ENGINEERING=20
WEC JET	0.19%	WEC MACHINING	93%	ENGINEERING	28%	7	CCTV=19
LASER	0.26%	LIVERPOOL	85%	CCTV	33%	6	MACHINING =17
SHERBURN	0.26%	ENGINEERING	83%	WEC JET	50%	5	WEC JET=15
CCTV	0.45%	MACHINING CENTRE	82%	SP.PROJECTS	60%	4	SP.PROJECTS=15
LIVERPOOL	0.78%	WEC JET	79%	LASER	72%	3	LIVERPOOL =12
MACHINING	1.30%	SP.PROJECTS	79%	LIVERPOOL	77%	2	LASER=10
MACHINING CENTRE	3.00%	LASER		MACHINING CENTRE	100%	1	MACHINING CENTRE=6

Effectiveness of audits

department	Ncr's in 2017	Ncr's in 2018
MACHINING	15	11
ENGINEERING	13	10
5750	15	13
CENTRAL FUNCTIONS	7	6
SP.PROJECTS	6	3
WEC JET	6	4
SHERBURN	4	11
LASER	18	7
MACHINING CENTRE	8	4

Quality AWARD for the month

JAN-18	FEB-18	MARCH-18	APRIL-18	MAY-18	JUNE-18	JULY-18	AUG-18	SEPT-18	ОСТ-18	NOV-18	DEC-18
CCTV	ENGINEERING	ENGINEERING	CCTV	SP.PROJECTS	SHERBURN	WEC JET	ENGINEERING	SHERBURN	SHERBURN		